

## HS Paper 39/19

# Board Meeting: 27 September 2019

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**Annual Review of Board Effectiveness and Register of Board Member Interests: 2018-2019**

Recommendation/action required**:**

|  |
| --- |
| The Board is invited to:   * Comment on and approve the Annual Review of Board Effectiveness 2018-2019 Report (Appendix 1) * Note the Register of Board Member Interests (Appendix 2) |

## Author: Sponsoring Director:

|  |  |
| --- | --- |
| Della Thomas  Executive and Governance Lead | Gerry McLaughlin  CEO |

**11 September 2019**

**Annual Review of Board Effectiveness and Register of Board Member Interests: 2018-2019**

## Purpose

1. The purpose of this paper is to invite comments and to provide assurance that the Board has functioned in an effective fashion over the 1 April 2018 to 31 March 2019 period and provide a September 2018 – August 2019 Board Member register of interest for publication.

## Background

1. It is a matter of good governance for the Board to review its effectiveness. This report compliments the Board Governance Self-Assessment conducted against the NHS Corporate Governance Blueprint and the report received by Board at the 15 February 2019 Board meeting.
2. In line with the Ethical Standards in Public Life etc. (Scotland) Act 2000 (Register of Interests) Regulations 2003 and as per the NHS Health Scotland Code of Board Member Conduct [**here**](http://www.healthscotland.scot/media/2663/code-of-conduct-for-members-of-nhs-health-scotland.pdf)**,** all Board members must register their interests and this record is updated annually. The register of NHS Health Scotland Board members’ interests is published on the NHS Health Scotland website [**here**](http://www.healthscotland.scot/our-organisation/our-board-and-executive-team/register-of-interests). The last annual update came to the September 2018 Board meeting.

## The 2018/19 Board Effectiveness report (Appendix 1) includes the following areas:

* Outline of Board purpose
* Summary of 2018/19 Board business
* Issues associated with the governance of Board transition
* Board membership
* Board member Board meeting attendance
* Board member Board Seminar attendance
* Conclusions

1. Appendix 2 of this report contains the Board Member Register of Interests from September 2018 – August 2019.

## Finance and Resource Implications

1. The governance of finance and resource is a strategic component of the Board’s work. It is included in all Board and Committee reports and is specifically governed through the Audit Committee on behalf of the Board. The Board receives quarterly financial and delivery progress reports and annual impact reports which are aligned to the achievement of the Board’s annual delivery plan and Health Scotland five year strategic plan.

## Staff Partnership

1. Staff partnership issues are covered in all Board and Committee papers. Enquiry is developed in respect of staff engagement and staff involvement with change and transition, as part of Board governance and specifically as an integral part of the delegated powers of the Staff Governance Committee.

## Communication and engagement

1. External strategic engagement plans are approved by full Board and included as part of each Board and Board Committee’s reporting process.

## Corporate Risk

1. Corporate risk was included as an agenda item as part of each of the Board’s Sub Committee meetings, with the Board taking the strategic overview of risk and agreeing risk appetite.

## Issues Associated with Transition

## Issues associated with the dissolution of NHS Health Scotland Board were formalised as part of the Board and the Board Committees work during the 2018/19 period.

## Promoting Fairness

1. All Board and Committee reports consider the promoting fairness responsibility.

## Sustainability and Environmental Management

1. All Board and Board Committees consider this in the reports they receive. During 2018/19 the Board continues with a digital first approach, receiving Board papers through the extranet platform which has decreased the use of paper products and also reduced administrative effort. The Board has also promoted the digital first approach as part of publication and report production for the wider audience.

## Action/ Recommendation

1. The Board is invited to:

* Comment on and approve the Annual Review of Board Effectiveness 2018 - 2019 Report (Appendix 1)
* Note the Register of Board Member Interests (Appendix 2)

Della Thomas

Executive and Governance Lead

11 September 2019

**Appendix 1**

## 2018/19 NHS Health Scotland Board Effectiveness Report

## Outline of Board purpose

## As detailed in the Board Standing Orders (approved by Board at the March 2018 meeting for the 2018/19 year) matters for decision by the Board are as follows:

* strategic direction, business plans and budgets
* standing orders, including a scheme of delegation
* standing financial instructions
* the establishment, terms of reference and reporting arrangements for all Committees and special groups acting on behalf of the Board
* all items of capital expenditure and disposal of fixed assets
* financial and auditing reporting arrangements
* performance management reporting arrangements
* investment policy for exchequer funds and discharge of trustee responsibilities in relation to non-exchequer funds
* approval of the annual accounts
* approval of the annual report

## 

## Summary of 2018/19 Board business

1. All of the above decisions have been taken by the Board as per the schedule of Board business detailed in numbers 3-10 of this report. The exception to this is the approval of an annual report. Due to the transition period it was agreed that this was not a proportionate use of resources and instead all the relevant materials associated with the 2018 annual review letter and action plan, the 2018/19 impact report and the 2018/19 accounts will be published on the NHS Health Scotland website. The other exception is the discharge of exchequer funds, however this is not applicable, as NHS Health Scotland do not hold any trust funds.
2. The Board met six times in 2018/19 (as per the Standing Orders) and the period between meetings did not exceed over three months.
3. As per the Standing Orders, the Chair conducted orderly meetings with fair and respectful involvement of Board members and others in attendance.
4. The Board covered the following items of business over the 2018/19 period:

**Board Meeting 18 May 2018**

* Apologies
* Declaration of Board Members’ Interests
* Appointment of Vice-Chair
* Minutes of previous meeting
* Matters arising
* Health and Social Care Delivery Plan Implementation
  + Feedback from Public Health Reform Oversight Board and Public Health Reform Programme Board
  + Public Health Reform Commissions Update
* Q3 Performance Report
* Chair’s Report
* Chief Executive’s Update
* Board Development Plan
* Events Update
* Committee/Forum minutes for homologation:
  + AC 17 November 2017
  + AC 9 February 2018
  + SGC 15 December 2017
* Any other business
* Date of next meeting

**Board Meeting 20 June 2018**

Board Part I

* Apologies
* Declaration of Board Members’ Interests
* Minutes of previous meeting
* Matters arising
* Health and Social Care Delivery Plan Implementation
  + Feedback from Public Health Reform Oversight Board and Public Health Reform Programme Board
  + Change and Transition Report
* 2017/18 Impact Assessment Report
* Annual Risk Report
* Equality & Diversity Year End Mainstreaming Report
* 2017/18 Annual Assurance Statements from SGC, HGC and Remuneration Committee
* Chair’s Report
* Chief Executive’s Report
* Changes to process for extending NHS Health Scotland’s non-executive appointments
* Events Update
* Committee/Forum minutes for homologation
* Proposed changes to informing Board of any key Committee business
  + AC 8 September 2017
  + AC 20 April 2018
  + SGC 18 August 2017
  + SGC 20 October 2017
  + SGC 23 February 2018
  + HGC 14 September 2017
  + HGC 7 December 2017
  + PF 25 January 2018
* Any other business
* Date of next meeting

Board Part II

* Annual Accounts for NHS Health Scotland for 2017/18
  + Annual Accounts 2017/18 cover letter
  + Annual Accounts 2017/18
  + Audit Committee Annual Report 2017/18
  + External Audit Annual Report 2017/18 (ISA 260)
  + External Audit General Representation Letter

**Board Meeting 28 September 2018**

* Apologies
* Declaration of Board Members’ Interests
* Minutes of previous meetings
* Matters arising
* Health and Social Care Delivery Plan Implementation
  + Feedback from Public Health Reform Oversight Board and Public Health Reform Programme Board Change and Transition Report (including 2018/19 Workforce Planning Assumptions Review)
* Board Governance Transition and Schedule of Board and Committee Meetings proposed for 1 April – 30 November 2019
* Q1 Performance Report
* Stakeholder Engagement Plan 2018/19
* Annual Review of Board Effectiveness: 2017-18
* Chair’s Report
* Chief Executive’s Report
* 2017/18 Complaints, Feedback, Comments and Concerns Annual Report
* 2017/18 Remuneration Committee Annual Assurance Statement
* Events Update
* Significant issues of note from recent Board Committee meetings
* Committee/Forum minutes for homologation
  + AC 20 June 2018
  + HGC 4 July 2018
* Any other business
* Date of next meeting

**Board Meeting 23 November 2018**

* Apologies
* Declaration of Board Member’s Interests
* 2017/18 Self-Assessment and At a Glance
* Minute of previous meeting
* Matters arising
* Health and Social Care Delivery Plan Implementation
  + Feedback from Public Health Reform Oversight Board and Public Health Reform Programme Board
  + Change and Transition Update
* Stakeholder engagement during transition
* Managing NHS Health Scotland’s Legacy
* Q2 Performance Report
* Governance Self-Assessment Proposals
* Chair’s Report
* Chief Executive’s Report
* Events Update
* Significant issues of note from recent Board Committee meetings
* Committee/Forum minutes for homologation
  + HGC 8 March 2018
  + SGC 11 May 2018
  + SGC 17 August 2018
  + PF 4 October 2018
  + AC 7 September 2018
  + PF 26 April 2018
* Any other business
* Date of next meeting

**Board Meeting 15 February 2019**

* Apologies
* Declaration of Board Member’s Interests
* Minutes of previous meeting
* Matters arising
* Health and Social Care Delivery Plan Implementation
  + Feedback from Public Health Reform Oversight Board and Public Health Reform Programme Board
  + Change and Transition Report
* Draft 2019/20 Delivery Plan including draft risk register
* Board Governance Self-Assessment
* Board Governance Transition Plan
* Q3 Performance Report
* Stakeholder engagement plan and governance of 18-6
* Significant issues of note from recent Board Committee meetings
* Chair’s Report
* Chief Executive’s Report
* Health and Work Report
* Annual Adverse Significant Event Report
* Events update
* Committee/Forum minutes for homologation
  + HGC 13 September 2018
  + PF 15 November 2018
  + SGC 14 December 2018
* Date of next meeting

**Board Meeting 22 March 2019**

* Apologies
* Declaration of Board Member’s Interests
* Minute of previous meeting
* Matters arising
* Health and Social Care Delivery Plan Implementation
  + Feedback from Public Health Reform Oversight Board and Public Health Reform Programme Board
  + Change and Transition Update
* 2019/20 Plan and related documents 2019/20 for Approval
* Governance of the evaluation of MUP
* Health and Work
* Schedule of Board Business 2019
* 2019 Board Standing Orders/Committee Terms of Reference (ToRs)
* Significant issues of note from recent Board Committee meetings
* Chair’s Report
* Chief Executive’s Report
* Events update
* Committee/Forum minuets for homologation
* Any other business
* Date of next meeting

## Issues associated with Board governance transition and the dissolution of the Board

## The processes to develop Board discussion and enquiry and assist decision making at future Board meetings have included 5 Board Seminars (13 April 2018, 18 May 2018, 5 October 2018, 7 December 2018 and 1 February 2019). These Board Seminars have focused on the governance of transition for NHS Health Scotland in relation to the new public health organisation; the dissolution of the NHS Health Scotland Board; the new public health priorities for Scotland and the National NHS Boards Collaborative Delivery Plan and process. Some Seminars have involved senior members of the Scottish Government Public Health Reform Team, and other external stakeholders such as partners from Perth and Kinross Council.

## 

## The Board Standing Orders and the Board Committee ToRs have been developed to include due regard to the governance of transition period up until 31 March 2019, and the revised date of 30 November 2019 when NHS Health Scotland would complete their work as a Board and the Board will be dissolved. The need to revise schedules of business and agendas accordingly was also taken into account. For example the Board and Committee papers all have a section entitled “Issues associated with transition”; Board and Committee agendas incorporate reports on change and transition and the Board governance transition action plan; the Board receives updates on the Health and Scotland Care Delivery Plan and background information has been posted in the “Useful Information” section of the Board extranet.

## Notably the Health Governance Committee set out a revised schedule of business for 2018 that would enable the Committee, on behalf of the Board, to seek assurance that NHS Health Scotland’s five strategic priorities were in a good position in order to pass on our health inequalities and health improvement legacy to Public Health Scotland. The Board approved the suspension of any further Health Governance Committee (HGC) meetings at the Board meeting held on 15 February 2019. The HGC meetings remain scheduled, so meetings and members are available if required, otherwise any remaining HGC business would be conducted at Board level as appropriate.

1. During the 2018/19 period NHS Health Scotland planned to complete their work as a Board by 31 March 2019 and then, due to changes in Scottish Government and Convention of Scottish Local Authorities (COSLA) timetabling, the 30 November 2019. In order to retain robust and appropriate governance, new arrangements for the extension of existing non-executive Board members terms of appointment were put in place as detailed in the 20 June 2018 Board paper.

## As per the previous agreement with the Scottish Government, in order to be proportionate given the final period of NHS Health Scotland as a Board, NHS Health Scotland did not hold a formal Annual Review in 2018. Instead the Self-Assessment and At a Glance were scrutinised during the Board meeting held on 23 November 2018, attended by Mr Brown and Mr Duncan from the Scottish Government sponsor division.

## Board membership

1. The membership of the Board is as follows:

Mr David Crichton (Chair)

Mr Russell Pettigrew (Vice-Chair and Non-Executive Member)

Ms Ali Jarvis (Non-Executive Member)

Dr Paul Stollard (Non-Executive Member)

Ms Jane-Claire Judson (Non-Executive Member)

Ms Rani Dhir (Non-Executive Member)

Mr Paul McColgan (Non-Executive Member)

Ms Michele McCoy (Non-Executive Member)

Mr Michael Craig (Employee Director)

Mr Gerry McLaughlin (Executive member - Chief Executive)

Dr Andrew Fraser (Executive member - Director of Public Health Science)

Ms Cath Denholm (Executive member - Director of Strategy)

1. The quorate for the Board is one third of the whole number of members, including no more than one member who is an officer of the Board. Therefore all the above Board meetings were quorate.

## Board member Board Meeting attendance 2018/19

## 18 May 2018

Mr David Crichton (Chair) **Present**

Mr Russell Pettigrew **Apologies**

Mr Michael Craig **Apologies**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Present**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Apologies**

Mr Paul McColgan **Present**

Ms Michele McCoy **Apologies**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

**20 June 2018 (Parts I and II)**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Present**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Present**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Present**

Mr Paul McColgan **Present**

Ms Michele McCoy **Present**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

**28 September 2018**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Apologies**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Present**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Present**

Mr Paul McColgan **Present**

Ms Michele McCoy **Present**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

**23 November 2018**

Mr David Crichton **Present**

Mr Michael Craig **Present**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Present**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Present**

Mr Paul McColgan **Present**

Ms Michele McCoy **Present**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

**15 February 2019**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Apologies**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Present**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Present**

Mr Paul McColgan **Apologies**

Ms Michele McCoy **Apologies**

Mr Gerald McLaughlin **Apologies**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

**22 March 2019**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Present**

Mr Ali Jarvis **Apologies**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Apologies**

Ms Rani Dhir **Apologies**

Ms Jane-Claire Judson **Present**

Mr Paul McColgan **Present**

Ms Michele McCoy **Present**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

1. **Board member Board Seminar attendance 2018/19**

**13 April 2018**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Present**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Present**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Present**

Mr Paul McColgan **Apologies**

Ms Michele McCoy **Apologies**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Apologies**

**18 May 2018**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Apologies**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Apologies**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Apologies**

Mr Paul McColgan **Present**

Ms Michele McCoy **Apologies**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

**5 October 2018**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Apologies**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Present**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Apologies**

Mr Paul McColgan **Present**

Ms Michele McCoy **Present**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

**7 December 2018**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Apologies**

Mr Ali Jarvis **Present**

Dr Paul Stollard **Apologies**

Mr Russell Pettigrew **Present**

Ms Rani Dhir **Apologies**

Ms Jane-Claire Judson **Present**

Mr Paul McColgan **Present**

Ms Michele McCoy **Present**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Apologies**

**7 February 2019**

Mr David Crichton (Chair) **Present**

Mr Michael Craig **Apologies**

Mr Ali Jarvis **Apologies**

Dr Paul Stollard **Present**

Mr Russell Pettigrew **Present**

Ms Rani Dhir **Present**

Ms Jane-Claire Judson **Present**

Mr Paul McColgan **Present**

Ms Michele McCoy **Present**

Mr Gerald McLaughlin **Present**

Dr Andrew Fraser **Present**

Ms Cath Denholm **Present**

## Register of Board member interests

1. The 2018/19 Register of Board Members interests is in Appendix 2 of this paper. This register of interests runs between September 2018 - August 2019

**Conclusions**

1. The Board has successfully conducted the 2018/19 business according to the Standing Orders; has developed strategic intent and clarified governance and accountability boundaries within the context of the governance transition to Public Health Scotland, the dissolution of the Board and the emerging collaborative environment for NHS National and regional Boards.

Della Thomas

Executive and Governance Lead

11 September 2019**APPENDIX 2**

**NHS HEALTH SCOTLAND**

**BOARD MEMBER’S REGISTER OF INTERESTS**

**September 2018-August 2019.**

The Board maintains a Register of Members’ Interests, which is available for public scrutiny. Members are asked to declare any financial or other interests for themselves and any related parties, which are regarded as relevant and material to the Board’s business in line with the Schedule to The Ethical Standards in Public Life etc. (Scotland) Act 2000 (Register of Interests) Regulations 2003 and in line with the NHS Health Scotland Board Members Code of Conduct.

**David Crichton**

*Gifts & Hospitality* – Nil

*Remuneration* – Chair, NHS Health Scotland

Scotland Committee of the Equality and Human Rights Commission

Vice Chair, Scottish Police Authority

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Nil

*Election Expenses* – Nil

**Ali Jarvis**

*Gits & Hospitality* – Nil

*Remuneration* – Self-employed, Ali Jarvis – Unify: management consultancy

primarily related to strategic planning, change management and equality/diversity. Also includes work as a Public Appointments Assessor.

Advisor, Commission for Ethical Standards

Non-executive Board Member, NHS Health Scotland

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Food writer and restaurant reviewer

*Election Expenses* – Nil

**Russell Pettigrew**

*Gifts & Hospitality* – Nil

*Remuneration* – Non-executive Board Member, NHS Health Scotland

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Nil

*Election Expenses* – Nil

**Paul Stollard**

*Gifts & Hospitality* – Nil

*Remuneration* – Non-executive Board Member, NHS Health Scotland

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Member, Children’s Hearing Panel

Board Member, Historic Environment Scotland

Chair, Healthy Working Lives Programme Board

*Election Expenses* – Nil

**Rani Dhir**

*Gifts & Hospitality* – Nil

*Remuneration* – Non-executive Board Member, NHS Health Scotland

Non-executive Director, Scottish Legal Aid Board

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Trustee, Erskine Hospital

Non-Executive Director, Housing Associations Property

Mutual

Board Member, LAR Housing Trust (a registered charity)

*Election Expenses* – Nil

**Michele McCoy**

*Gifts & Hospitality* – Nil

*Remuneration* – Non-executive Board member, NHS Health Scotland

Interim Director of Public Health, NHS Dumfries & Galloway

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Nil

*Election Expenses* – Nil

**Paul McColgan**

*Gifts & Hospitality* – Nil

*Remuneration* – Non-executive Board Member, NHS Health Scotland

Chief Executive, Community Renewal Trust

*Related Undertakings* – Director, the WEL World

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Nil

*Election Expenses* – Nil

**Jane-Claire Judson**

*Gifts & Hospitality* – Nil

*Remuneration* – Non-executive Board Member, NHS Health Scotland

CEO, Chest, Heart & Stroke Scotland

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Vice Chair, Volunteer Scotland

Board member, ACOSVO

*Election Expenses* – Nil

**Michael Craig**

*Gifts & Hospitality* – Nil

*Remuneration* – Staff Side Representative/ Employee Director, NHS Health Scotland

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Member and Lay Activist, UNISON

*Election Expenses* – Nil

**Gerald McLaughlin**

*Gifts & Hospitality* – 22 November 2018, Invited guest, Nature of Scotland Awards

*Remuneration* – Chief Executive, NHS Health Scotland

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Vice Chair, Dr Nana Gruer Health Initiative, Ghana

Director, Kintail Trustees (The Robertson Trust)

*Election Expenses* – Nil

**Cath Denholm**

*Gifts & Hospitality* – Nil

*Remuneration* – Director of Strategy, NHS Health Scotland

Deputy Chair, Scottish Natural Heritage

*Related Undertakings* – Director, UK Joint Nature Conservation Committee

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Board Member, Impact Arts

*Election Expenses* – Nil

**Andrew Fraser**

*Gifts & Hospitality* – August 2019. Hospitality, Edinburgh International Festival, Chair

of Board of Trustees, concert and lunch, value approx. £55.

*Remuneration* – Director, Public Health Science at NHS Health Scotland

Co-Chair of the Independent Review into the design, building and maintenance of the Queen Elizabeth University Hospital, Glasgow (part-time seconded)

*Related Undertakings* – Nil

*Contracts* – Nil

*House, Land & Buildings* – Nil

*Shares & Securities* – Nil

*Non-Financial Interests* – Director, WHO Collaborating Centre

Chair, Obesity Action Scotland Steering Group

Chair, Scottish Directors of Public Health

Member, Dundee Drugs Commission

Chair, Go Well Steering Group

Member, UK Prevention Research Programme (UKPRP) Expert Review Group and Scientific Advisory Board

Member of Board of Trustees, Families Outside

*Election Expenses* – Nil